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Managing Information Technology Projects: Applying Project Management Strategies to Software, Hardware, and Integration Initiatives

By James Taylor

PHI Learning, 2011. Softcover. Book Condition: New. First edition. It has been widely reported that IT project failure is overwhelmingly traceable to poorly defined project organization, a lack of training, weak executive support, inconsistent methods and policies, and other readily addressed factors. More than half of all IT projects overrun their budgets, schedules, or both by at least 200 per cent. This book provides systems project managers with field - proven tools and step-by-step methodologies to start and complete every project ? hardware, software, or integration ? within prescribed parameters. With the project management methodology presented in this book and its focus on the practical applications, the IT managers can make every project run smoothly, efficiently and profitably. Coverage includes : Organizing information technology project teams and developing project plans Risk management issues for IT projects Systems engineering Customer requirements and service Project monitoring, control, closeout and assessment Contents Acknowledgments Chapter 1: Introduction Chapter 2: The Foundations of Project Management Chapter 3: Information Technology Project and Systems Life Cycles: Project Management and Team Activities Chapter 4: Identifying and Developing Customer Requirements Chapter 5: Organizing the Project Team Chapter 6: Developing the Information Technology Project Plan Chapter 7: Risk Management in Information...



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